

# Savitribai Phule Pune University, Pune

Maharashtra, India



**National Education Policy (NEP)-2020 Compliant Curriculum**

**Second Year Engineering**

**Open Electives for Semester III and Semester IV**

(With effect from Academic Year 2025-26)



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# Savitribai Phule Pune University, Pune



Maharashtra, India

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## Semester - III

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Open Elective - I			
Course Code	Offering Faculty	Board of Studies	Course Name
	Commerce & Management		Financial Accounting
	Commerce & Management		Digital Finance
	Commerce & Management		Digital Marketing
	Commerce & Management		Digital Business
	Commerce & Management		Digital Business Technology
	Commerce & Management		Personal Financial Management
	Science & Technology (Science)		Wine Technology
	Science & Technology (Science)		Dairy Technology
	Commerce & Management		Supply Chain Management
	Commerce & Management		Digital Manufacturing
	Humanities (Law)		Maharashtra Land Laws

With effect from Academic Year 2025-26

Savitribai Phule Pune University		
<b>Financial Accounting</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. To build upon the foundational knowledge of financial accounting acquired in the first year.
2. To develop a deeper understanding of the theoretical underpinnings of financial reporting.
3. To equip students with the ability to apply accounting standards to complex business transactions.
4. To enable students to analyze and interpret financial statements for decision-making purposes.
5. To introduce students to specialized accounting topics relevant to various industries.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Apply** accounting Principles and Standards to Account for Assets management,
- CO2: **Analyze** and apply accounting Principles and standards to Liabilities, and Equity.
- CO3: **Prepare** and Analyze Financial Statements for Various Business Entities, including Specialized Transactions.
- CO4: **Evaluate** the Impact of Different Accounting Methods on Financial Statements & Business Performance for Informed Decision-Making.

#### Course Contents

#### **Unit I - Accounting for Assets ( 07 Hours )**

**Property, Plant, and Equipment (PP&E):** Acquisition, cost determination, and capitalization, Depreciation methods (straight-line, reducing balance, units of production), Impairment of assets (concepts and accounting treatment), Accounting for disposals and exchanges. Relevant Accounting Standards (AS 10, IAS 16).

**Inventory:** Inventory costing methods (FIFO, LIFO, weighted average), Lower of cost or net realizable value (LCNRV), Inventory systems (periodic and perpetual), Relevant Accounting Standards (AS 2, IAS 2).

**Intangible Assets:** Recognition, measurement, and amortization of intangible assets (patents, trademarks, goodwill, etc), Impairment of intangible assets, Accounting for research and development costs (AS 26, IAS 38, etc).

#### **Unit II - Accounting for Liabilities and Equity ( 07 Hours )**

**Liabilities:** Accounting for current liabilities (accounts payable, short-term debt), Accounting for long-term liabilities (bonds payable, loans), Concepts of provisions, contingent liabilities, and contingent assets (e.g., AS 29, IAS 37).

**Equity:** Share capital: Types of shares, issue, forfeiture, and reissue of shares, Accounting for share issue, buyback, and bonus shares, Dividends: Types, declaration, and payment.

### **Unit III - Corporate Accounting - (08 Hours)**

Accounting for share capital and debentures, Preparation of company final accounts Introduction to cash flow statements (basic concepts and preparation as per AS 3 or IAS 7), Understanding and accounting for share buyback, Accounting for bonus shares and rights issue, Introduction to interim and final dividends.

**Branch Accounting:** Accounting for dependent branches, Accounting for independent branches and reconciliation.

**Lease Accounting:** Types of leases (operating and finance leases), Accounting treatment for operating and finance leases.

### **Unit IV Special Accounting Topics (08 Hours)**

Objectives of financial statement analysis, **Tools and techniques of financial statement analysis:** Horizontal analysis (trend analysis), Vertical analysis (common-size statements), Ratio analysis: Liquidity, solvency, profitability, and efficiency ratios. Interpretation of financial statements,

**Limitations of financial statement analysis:** Historical cost concept, Use of estimates, Impact of different accounting policies, Limited information about non-financial factors, Potential for manipulation.

### **Learning Resources**

#### **Text Books:**

1. S.N. Maheshwari and S.K. Maheshwari, "Advanced Accountancy "12th Edition, S. Chand and Company.
2. R.L. Gupta and M. Radhaswamy, "Corporate Accounting", 15th Edition, S. Chand and Company.

#### **Reference Books:**

1. Subramanyam and Wild, "Financial Statement Analysis handbook", Zebralearn publication.
2. Benjamin Graham and Charles McGolrick, " Interpretation of Financial Statements", Harper Business.
3. Relevant Accounting Standards issued by ICAI/ IASB.

#### **MOOC / NPTEL/YouTube Links: -**

1. Institute of Chartered Accountants of India (ICAI): <https://www.icai.org/>
2. International Accounting Standards Board (IASB): <https://www.ifrs.org/>
3. Securities and Exchange Board of India (SEBI): <https://www.sebi.gov.in/>
4. Financial Accounting Standards Board (FASB): <https://www.fasb.org/>
5. Accounting Tools: <https://www.accountingtools.com/>

Savitribai Phule Pune University		
<b>Digital Finance</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	CCE : 15 Marks End-Semester: 35 Marks

**Prerequisite Courses**, if any :

1. Basic Finance and Economics
2. Cyber Security & Digital Payments

**Course Objectives:** The course aims to:

1. The evolution of digital finance and the influence of big data on financial systems.
2. Digital payment ecosystems and ongoing transformations in digital banking.
3. Core concepts of blockchain, cryptocurrencies, and decentralized finance.
4. Applications of AI, machine learning, and analytics in financial services.
5. Cybersecurity concerns, financial risk factors, and regulatory developments in digital finance.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1 - Explain the basics of digital finance, big data, and regulatory frameworks
- CO2 - Analyze digital payments, FinTech trends, and neo-banking models.
- CO3- Illustrate blockchain, cryptocurrencies, and DeFi systems.
- CO 4- Discuss the role of AI/ML for financial analytics.
- CO5 - Apply cybersecurity and compliance strategies for digital finance.

### Course Contents

#### **Unit I - Digital Finance Fundamentals & Big Data ( 07 Hours )**

**Evolution & Fundamentals of Digital Finance:** Evolution of digital finance and the shift from traditional to digital systems. Introduction to FinTech and technological transformations in financial services. Overview of regulatory frameworks and compliance in the digital era.

**The Rise of Big Data in Finance:** Role of big data in shaping financial decision-making and risk management. Leveraging data science for personalization and modern financial services

**Case Study:** DBS Bank's Digital Transformation

#### **Unit II - Digital Payment Systems & Digital Banking Transformation ( 07 Hours )**

**Digital Payment Ecosystems:** Historical evolution and digitalization of payment systems (ECS, RTGS, NEFT, IMPS, UPI, mobile wallets, contactless payments), Attributes of a well-functioning payment system and the role of banks.

**Fintech Innovations & Disruption:** FinTech startups, challenger banks, and peer-to-peer lending models, FinTech applications across banking, NBFCs, insurance, lending, audit, and compliance, Regulatory guidelines (e.g., RBI guidelines) and risks associated with new payment models. The Future of Digital Banking: How traditional banks are adapting and the rise of neo-banks, Digital banking trends and evolving customer expectations

**Case Study :** Unified Payments Interface (UPI) in India

### Unit III - Blockchain, Cryptocurrencies & Decentralized Finance (08 Hours)

**Blockchain Technology:** Fundamentals of blockchain and underlying cryptographic techniques, Smart contracts and decentralized finance (DeFi) applications. **Cryptocurrencies & Digital Assets:** Overview and evolution of cryptocurrencies (Bitcoin, Ethereum, etc.), Central Bank Digital Currencies (CBDCs) and other emerging digital assets. **Advanced Applications & Case Studies:** Impact of blockchain on payments, lending, and financial settlements, Real-world case studies and disruptive potential in global finance

**Case study:** The Sand Dollar (Bahamas' CBDC)

### Unit IV - Artificial Intelligence, Machine Learning & Financial Analytics (08 Hours)

**AI & Machine Learning in Finance:** Predictive analytics in stock markets, trading, and algorithmic/high-frequency trading, Credit risk analysis and automated decision-making using AI.

**Data Analytics & Financial Applications:** Data sourcing, cleaning, processing, and visualization for financial data, Sentiment analysis and AI-driven portfolio management.

**Practical Projects & Case Studies:** Hands-on projects: building stock price prediction models, fraud detection systems, and credit score prediction models, Real-world applications in digital lending and wealth management

**Case study :** Thread programming Using Pthreads, POSIX

#### Learning Resources

##### Text Books

1. C. Skinner, Digital Finance: Big Data, Startups, and the Future of Financial Services, 1st ed. Hoboken, NJ, USA: Wiley, 2016.
2. J. H. M. T. Jeffry, Introduction to FinTech, 1st ed. Noida, India: Pearson Publications, 2018
3. D. Tapscott and A. Tapscott, The Blockchain Revolution: How the Technology Behind Bitcoin and Other Cryptocurrencies is Changing the World, 1st ed. New York, NY, USA: Penguin Random House, 2016.
4. M. López de Prado, Machine Learning for Asset Managers, 1st ed. Cambridge, UK: Cambridge University Press, 2020.
5. "FinTech: The Impact and Role of Financial Technology" by Parag K. Patel, Wiley publications, 1st edition

#### Reference Books:

1. R. Ghose, Future Money: Fintech, AI and Web3. London, UK: Kogan Page, 2024.
2. Y. Hilpisch, Artificial Intelligence in Finance: A Python-Based Guide, 1st ed. Sebastopol, CA, USA: O'Reilly Media, 2020.
3. M. López de Prado, Advances in Financial Machine Learning, 1st ed. Hoboken, NJ, USA: Wiley, 2018.
4. S. Chishti and J. Barberis, The FINTECH Book: The Financial Technology Handbook for Investors, Entrepreneurs, and Visionaries, 1st ed. Hoboken, NJ, USA: Wiley, 2016.
5. D. Drescher, Blockchain Basics: A Non-Technical Introduction in 25 Steps, 1st ed. Berkeley, CA, USA: Apress, 2017.
6. B. Hines, Digital Finance: Security Tokens and Unlocking the Real Potential of Blockchain, 1st ed. Hoboken, NJ, USA: Wiley, 2020.

## E-Books

1. P. H. Beaumont, Digital Finance: Big Data, Start-ups, and the Future of Financial Services, 1st ed. London, U.K.: Routledge, 2019. Link: <https://download.e-bookshelf.de/download/0015/1963/23/G-0015196323-0047264745.pdf>
2. N. Urbach and M. Röglinger, Big Data and Artificial Intelligence in Digital Finance, 1st ed. Cham, Switzerland: Springer, 2022 Link: <https://library.oapen.org/bitstream/id/fefe46c7-4495-49ba-bcab-9cf1851e81e6/978-3-030-94590-9.pdf>
3. L. Perlman, An Introduction to Digital Financial Services, 1st ed., 2018. Link: <https://www.academia.edu>

## MOOC / NPTEL/YouTube Links:

1. <https://www.my-mooc.com/en/mooc/introduction-to-fintech/>
2. <https://mooc.besideproject.eu/courses/blockchain-use-cases-in-digital-finance/>
3. <https://www.coursera.org/specializations/digital-transformation-financial-services>

Savitribai Phule Pune University		
<b>Digital Marketing</b>		
<b>Teaching Scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory</b> : 02 Hours/Week	02	<b>CCE</b> : 15 Marks <b>End-Semester</b> : 35 Marks

**Companion Course** : Information and Cyber Security Laboratory

**Course Objectives:** The course aims to:

1. To understand the basic Concepts of Digital marketing and the road map for successful Digital marketing strategies.
2. To know the importance of Social Media Platforms importance in Digital Marketing
3. To understand the technological importance of Search Engine Optimization (SEO)

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Understand** the basic Concepts of Digital marketing
- CO2: **Apply** digital marketing tools for suitable applications
- CO3: **Examine** the various social media and design Advertising campaigns
- CO4: **Learn** search engine optimization (SEO) techniques and **apply** it for suitable application to increase page views.
- CO5 : **Analyse** social media advertising platforms

#### Course Contents

#### **Unit I - Introduction to Digital Marketing ( 07 Hours )**

Fundamentals of Digital marketing & Its Significance, Traditional marketing Vs Digital Marketing, Evolution of Digital Marketing, Digital Marketing Landscape, Key Drivers, The Digital users in India, Digital marketing Strategy- Consumer Decision journey Digital advertising Market in India, Skills in Digital Marketing, Digital marketing Plan.

#### **Unit II - Digital Marketing Terminology ( 07 Hours )**

Terminology used in Digital Marketing, PPC and online marketing through social media, Social Media Marketing, Google web-master and analytics overview, Email Marketing, Mobile Marketing Display advertng, Buying Models, different type of ad tools, Display advertising terminology, types of display ads, different ad formats

#### **Unit III - Social Media Marketing (08 Hours)**

Fundamentals of Social Media Marketing& its significance, Necessity of Social media Marketing Facebook Marketing: Facebook for Business, Facebook Insight, Different types of Ad formats, setting up Facebook Advertising Account, Facebook audience & types, Designing Facebook Advertising campaigns, Facebook Avatar, Apps, Live, Hashtags

#### **Unit IV - Search Engine Optimization (SEO) (08 Hours)**

Introduction to SEO, How Search engine works, SEO Phases, History Of SEO, How SEO Works, Googlebot (Google Crawler), Types of SEO technique, Keyword Planner tools Social media Reach- Video Creation & Submission, Maintenance- SEO tactics, Google search Engine

#### **Learning Resources**

**Text Books:**

1. V. Ahuja, Digital Marketing, Oxford University Press
2. D. Ryan, C. Jones, "Understanding Digital Marketing Strategies for Engaging the Digital Generation", Koganpage Publication, (2nd Edition)
3. Chinmay Kamat, Nitin Kamat, "Digital Marketing", Himalaya Publishing House, (2nd Edition)

#### **Reference Books:**

1. H. Annmarie , A. Joanna, "Quick win Digital Marketing", Paperback edition, Oak Tree Press
2. Seema Gupta, "Digital Marketting", Mc Graw Hill (3d Edition)

Savitribai Phule Pune University		
<b>Digital Business</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory</b> : 02 Hours/Week	02	CCE : 15 Marks End-Semester: 35 Marks

**Course Objectives:** The course aims to

1. To analyse digital technologies' impact on business models
2. To evaluate emerging platforms like AI and blockchain, create innovative digital solutions
3. To apply data analytics for strategic decisions, and assess ethical and sustainability challenges in digital business.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1 - **Understand** the digital economy's societal impact
- CO2 - **Apply** digital strategies practically
- CO3 - **Use** analytics tools for digital business
- CO4 - **Develop** critical thinking to solve digital business challenges, and address ethical, legal, and sustainability issues responsibly, ensuring readiness for diverse roles in the digital business landscape.

### Course Contents

#### **Unit I - Foundations of Digital Business ( 07 Hours )**

Overview of the Digital Economy and Society, Digital Transformation and its Impact, The Digital Enterprise - Strategies and Characteristics, Online and Virtual Communities, Defining Digital Business - Scope and Evolution, Emerging Platforms - AI-Driven Marketplaces, Blockchain-Based Systems, Metaverse Commerce. E-Business Models - B2B, B2C, C2C, D2C, Hybrid Models, Integration of Physical and Digital Marketplaces, Web 3.0 and Decentralized Platforms. Drivers - Scalability, Data Analytics, Automation, AI, Benefits - Global Reach, Personalization, Efficiency, Limitations - Cybersecurity Risks, Digital Divide, Impact on Businesses, Customers, Governments, Society.

**Case Study :**

1. Amazon's Digital Ecosystem: How Amazon integrates AI-driven recommendations, cloud computing (AWS), and marketplace strategies to dominate e-commerce.
2. Nike's Digital Transformation: Leveraging data analytics and direct-to-consumer (D2C) models to enhance customer engagement via the Nike+ app.

#### **Unit II - Mobile, Social, and IoT-Driven Commerce ( 07 Hours )**

Mobile Commerce - Evolution, Applications, 5G Impact, Mobile Marketing - Location-Based Advertising, In-App Purchases, Mobile Wallets. Social Commerce - Social Media Marketplaces, Influencer Economy, Live-Streaming Commerce, Social Business Networks - Enterprise Collaboration Tools, Social Media Analytics. Benefits - Customer Engagement, Brand Loyalty, Limitations - Privacy Concerns, Platform Dependency. Internet of Things (IoT) - Retail, Supply Chain, Smart Cities, Healthcare, IoT Applications - Connected Devices, Predictive Maintenance, Edge Computing, Wearables.

**Case Study :**

1. Starbucks Mobile App: Use of mobile payments and loyalty programs to drive customer retention and sales through personalized offers.

2. Xiaomi's IoT Strategy: Integration of IoT in smart home devices and wearables to create a connected ecosystem for consumers.

### **Unit III - Digital Business Ecosystem (08 Hours)**

Digital Commerce Mechanisms - Online Purchasing, E-Marketplaces, Digital Twins, Types - B2B, B2C, C2C, Multi-Sided Platforms, Disintermediation, Reintermediation, Platform Economy. Customer Mechanisms - Webstores, Malls, Portals, Mobile Apps, Voice Commerce, Intermediaries - Aggregators, Curators, Merchant Solutions - Electronic Catalogs, Search Engines, Recommendation Systems, Shopping Carts. Auctions - E-Auctions, Algorithmic Pricing, Supply Chains - Blockchain, 3D Printing, Just-in-Time Delivery. Digital Payments - Mobile Payments, Digital Wallets, Cryptocurrencies, CBDCs, Security, Privacy, Ethical Issues

#### **Case study:**

1. Alibaba's E-Marketplace: How Alibaba uses its platform to connect buyers and sellers globally, leveraging blockchain for supply chain transparency.
2. eBay's Dynamic Pricing: Implementation of e-auctions and algorithmic pricing to optimize seller outcomes and buyer satisfaction.

### **Unit IV - Digital Business Applications : (08 Hours)**

Electronic Retailing - B2C, Omnichannel Retailing, AI-Driven Personalization, Social Shopping - User-Generated Content, Social Proof, Benefits, Drivers. Fintech - E-Banking, Mobile Banking, Neobanks, Insurtech, Open Banking, Regtech. Digital Government - Smart Cities, E-Governance, Data-Driven Policy Making, Digital Public Services. E-Learning and EdTech - Online Platforms, Corporate Training, Gamification, VR/AR in Education, Digital Content - Streaming Services, Podcasts, Content Monetization.

#### **Case study :**

1. Revolut's Fintech Disruption: How Revolut uses mobile banking and open banking to challenge traditional financial institutions.
2. Coursera's EdTech Growth: Leveraging online platforms and gamification to deliver scalable education globally.

### **Learning Resources**

#### **Text Books**

1. "Digital Business and E-Commerce Management" by Dave Chaffey, Tanya Hemphill, and David Edmundson-Bird, 7th Edition, Pearson, 2019.
2. "E-Commerce 2023: Business, Technology, and Society" by Kenneth C. Laudon and Carol Guericio Traver, 18th Edition, Pearson, 2023.
3. "Platform Revolution: How Networked Markets Are Transforming the Economy" by Geoffrey G. Parker, Marshall W. Van Alstyne, and Sangeet Paul Choudary, W.W. Norton & Company, 2016.
4. "Mobile Commerce: Opportunities, Applications, and Technologies" by Paul May, Cambridge University Press, 2020.

#### **Reference Books:**

1. "Social Commerce: Marketing, Technology and Management" by Efraim Turban, Judy Whiteside, David King, and Jon Outland, Springer, 2016.

2. "FinTech: The Technology Driving Disruption in the Financial Services Industry" by Parag Y. Arjunwadkar, CRC Press, 2018.
3. "The Future of Learning: EdTech in the Digital Age" by Cathy N. Davidson, MIT Press, 2022.
4. "Digital Health: Understanding the Benefits and Challenges" by Eric D. Perakslis, Oxford University Press, 2021.
5. "Entertainment in the Digital Age: Media, Technology, and Culture" by Robert C. Sickels, Bloomsbury Academic, 2020.

#### **E-Books**

1. "The Lean Marketplace: A Practical Guide to Building a Successful Online Marketplace Business" by Juho Makkonen and Cristóbal Gracia (Lean Marketplace Press, 2018)

#### **MOOC / NPTEL/YouTube Links:**

1. [https://onlinecourses.swayam2.ac.in/imb25\\_mg44/preview](https://onlinecourses.swayam2.ac.in/imb25_mg44/preview)

Savitribai Phule Pune University		
<b>Digital Business and Technology</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. To UNDERSTAND digital transformation and its impact on business
2. To UNDERSTAND Digital Business Model Innovation, Learn Through Real-World Case Studies
3. To UNDERSTAND how automation supports to enhance Digital business.
4. To APPLY digital marketing strategies (SEO, social media), and emerging tech (AI, IoT)

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO.1 UNDERSTAND the concept of Digitization, Impact of Digital Marketing, processes, and strategies.
- CO.2 COMPARE digital business models using case studies.
- CO.3 IMPLEMENT basic automation tools in business workflows.
- CO.4 UNDERSTAND the Role of Technology in Startups and Evaluate E-commerce Platforms.

#### Course Contents

#### **Unit I -Introduction to Digital Business ( 07 Hours )**

Introduction to digitization, impact of digitization on business. Social media marketing, digital business models, concept of digital marketing and its impact. Digital strategy and innovation.

**Case Study:** Sell products online via platforms like Amazon, Flipkart, and Shopify, reaching global customers 24/7

#### **Unit II -Digital Business Model ( 07 Hours )**

Introduction to digital business model innovation, key drivers of digital business model reinvention, types of digital business model, case study on anyone reinvented business organization..

Case study : Subscription-based streaming, original content production, personalized recommendations using AI

#### **Unit III - Business Automation and Cyber Security- (08 Hours)**

Introduction to Automation in Digital Business, Role of Automation, Automation Technologies, Automation Implementation and Integration, Impact of Automation on Digital Business. Introduction to Cyber security, Cyber security Measures and Best Practices.

**Case study:**

#### **Unit IV - Emerging Tech and Entrepreneurship- (08 Hours)**

Role of technology in modern startups, Digital marketing fundamentals: SEO, social media, email Marketing E-commerce platforms and tools (Shopify, Woo Commerce, etc.), Introduction to AI, IoT, and block chain in startups.

**Case study:** Automate tasks, analyze data, personalize user experiences, and develop smart products.

#### **Learning Resources**

**Text Books:**

1. Stephanie Diamond, "Digital Marketing All-In-One for Dummies".
2. Pradip Thomas, "Digital India: Understanding Information, Communication and Social Change".
3. George .Westerman, Didier Bonnet, and Andrew McAfee , "Leading Digital: Turning Technology into Business Transformation" , Harvard Business Press.
4. Amresh Bharati, "Digital Marketing" , Invincible Publication

Savitribai Phule Pune University		
<b>Personal Financial Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. Introduce students to essential concepts of personal finance, budgeting, and savings.
2. Equip students with knowledge of banking, credit, and responsible borrowing.
3. Enable students to understand and evaluate investment and insurance options.
4. Foster informed financial decision-making for future financial security.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1. **Create** a personal budget and set realistic financial goals.
- CO2. **Use** and utilize banking services and credit facilities securely.
- CO3. **Identify** and evaluate appropriate saving and investment options.
- CO4. **Apply** basic tax planning and insurance knowledge for future financial stability.

#### Course Contents

#### **Unit I -Introduction to Personal Finance and Budgeting ( 07 Hours )**

- a) Importance and scope of personal financial management
- b) Financial goal setting: short-term, medium-term, and long-term goals
- c) Personal income and expenditure planning
- d) Budgeting techniques and tracking tools (manual and digital)
- e) Emergency fund planning
- f) Understanding financial discipline and behavioral aspects of money

#### **Unit II -Banking, Credit, and Digital Finance ( 07 Hours )**

- a) Basics of banking: types of accounts, bank statements, interest
- b) Digital banking tools: UPI, NEFT, RTGS, mobile banking, e-wallets
- c) Credit and debit cards: responsible use and differences
- d) Loans: student, personal, and vehicle loans
- e) Credit score: concept, importance, and factors
- f) Digital security: phishing, fraud prevention, and cyber hygiene

#### **Unit III - Saving and Investment Options -(08 Hours)**

- a) Importance of saving and types of saving schemes (FD, RD, PPF, etc.)
- b) Introduction to investment: risk vs. return
- c) Overview of mutual funds and SIPs
- d) Concept of compounding and time value of money
- e) Investment avenues: gold, real estate, stock market (basic concepts only)
- f) Introduction to financial planning apps/tools

#### **Unit IV- Insurance, Tax Basics, and Retirement Planning - (08 Hours)**

- a) Concept and types of insurance: life, health, and general
- b) Nomination and claims: processes and importance

- c) Basics of income tax: slabs, PAN, and tax-saving instruments
- d) Retirement planning: EPF, NPS, and pension schemes
- e) Common financial frauds and safety tips
- f) Ethical financial behavior and long-term wealth planning

### **Learning Resources**

#### **Text Books:**

1. Introduction to Personal Finance – C. Satyadevi (Himalaya Publishing House)
2. Financial Planning – B.S. Raman (United Publishers)
3. Personal Finance in India – N. Sreeram, Cengage Learning

#### **Reference Books:**

1. Personal Finance by Jack R. Kapoor, Les R. Dlabay and Robert J. Hughes, Tat McGraw-Hill Publishing Company Ltd. New Delhi.
2. Financial Education by Reserve Bank of India – rbi.org.
3. Personal Finance columns in The Economic Times, The Business Line and Financial Express Daily News Papers.
4. Information Broachers of Post Offices, Banks, Mutual Funds, Insurance Companies

#### **Web tools : -**

1. Investopedia, Money control
2. SIP calculator, credit score checker (CIBIL demo)
3. UPI demo app (Google Pay / PhonePe for practice)
4. Internet Sources- BSE, NSE, SEBI, RBI, IRDA, AMFI etc.

#### **MOOC/SWAYAM/NPTEL Courses:**

1. Behavioral And Personal Finance - Course

Savitribai Phule Pune University		
Wine Technology		
Teaching /scheme	Credits	Examination Scheme
Theory : 02 Hours/Week	02	CCE : 15 Marks End-Semester: 35 Marks

**Course Objectives:** The course aims to:

1. Understand the history, classification, and global significance of wine.
2. Explain the wine production process from grape harvesting to aging and bottling.
3. Analyze the economic impact, trade dynamics, and marketing strategies of the wine industry
4. Explore emerging trends, sustainability practices, and career opportunities in wine making.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Demonstrate** knowledge of winemaking techniques- fermentation and maturation.
- CO2: **Assess** grape varieties, wine quality, flavor profiles used in different wine types.
- CO3: **Introduce** students to the sensory and quality aspects of wine production, including the sensory tests and storage in containers
- CO4: **Evaluate** wine business strategies, tourism models, and consumer preferences.

#### Course Contents

#### Unit I-Introduction to Wine, Winemaking and viticulture ( 08 Hours )

Introduction to different beverages, concept of wine, Health benefits of wine, History & Evolution of Winemaking Major Wine-Producing Regions, Wine Classifications & Types (Red, White, Rosé, Sparkling, Fortified), Basic Winemaking Process and important terminologies of wine, Importance of Grapes in Winemaking, Grape Varieties & Their Impact on Wine Quality, Global Wine Industry Overview

#### Unit II - Wine Production & Technology ( 08 Hours )

Wine Making Process-I (Pre-fermentation): Harvesting of grapes, crushing, preparation and extraction of must, maceration, Wine Making Process-II (Fermentation process): Concept of fermentation, types and parts of fermenter, parameters affecting fermentation, Wine Making Process-III (Post-fermentation): Flavour enhancement and aging of wine, barrel ageing and maturation in bottle, quality control, bottling and cellar system.

#### Unit III -Sensory Analysis & Quality Control - (07 Hours)

Sensory evaluation and terminology, Human sensory organs and perception, Sensory Attributes of Wine – Appearance, Aroma, Mouth feel. Glassware Selection and Preparation for wine tasting. Storage and Handling of wine. Types of sensory tests: discrimination, descriptive, hedonic. Common Off-Flavors and Defects in wine

#### Unit IV - Wine Economics & Trade - (07 Hours)

Role of Wine in Hospitality & Tourism, Wine Tourism Destinations & Business Models, Global Wine Market Trends, Career Opportunities in the Wine Industry

#### Learning Resources

#### Text Books:

1. Ronald S. Jackson (2002) Wine Testing a professional handbook
2. Ron s. Jockson (2000) Wine science principles practices & perception
3. Vine, Richard p (1997) Wine Appreciation
4. Emile Peynavd (1997) The taste of wine
5. Brue W. Zoecklein, Kenneth Fugelsang, Barry H. Gump Fred S. Nury (1999) Wine Analysis and Production

Savitribai Phule Pune University		
<b>Dairy Technology</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. Equip the students with the knowledge and professional skills necessary to understand and apply principles of milk and milk processing in Dairy industry
2. Inculcate the knowledge and importance of quality control and preservation in Dairy industry.
3. Make aware of milk spoilage and prevention techniques used in dairy industry.
4. Discuss important case studies in dairy industry.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Acquire** the knowledge about the opportunities in dairy field.
- CO2: **Develop** skills of milk and milk product processing
- CO3: **Understand** the causes of milk spoilage, various preservation techniques quality standards in dairy industry
- CO4: **Acquire** the knowledge and present case studies based on important aspects in dairy industry.

#### Course Contents

#### **Unit I -Livestock diversity and its Management: ( 07 Hours )**

Livestock diversity in India and its importance Role of livestock in Agriculture Selection of elite animals Characteristics of ideal dairy farm Management of milking animals Animal health management and its impact on milk quality Milking systems and hygienic milk production

#### **Unit II - Milk Process Technology: ( 07 Hours )**

Nutritional importance of milk and its constituents Collection methods of raw milk and its impact on milk quality Method of Sampling of raw milk. Quality assessment of raw milk Processing of milk and its significance: cooling, separation, standardization, homogenization and pasteurization and its types Types of milks and its production- pasteurized, standardized, toned, double toned, flavored milk. Production of milk products- Yogurt, butter, buttermilk, paneer, Dairy plant hygiene and sanitation, disposal of dairy waste

#### **Unit III - Quality Assurance of Milk -(08 Hours)**

Spoilage of milk and milk products by microorganism and its control., Different packaging Materials, importance of packaging in milk and milk product preservation Quality assurance of dairy products: Quality assurance (ISO 9001:2000) and food safety system (HACCP) Quality assessment of milk-detection of adulteration

**Case study:** The most effective ways of packing milk and the types of paper used and quality check

#### **Unit IV -Case Studies in Dairy Technology - (08 Hours)**

Case study: Butter, Cheese and Paneer technology and business Model, Ice-creams and frozen desserts, Packaging of Dairy products, Refrigeration and Air conditioning, Human Nutritional Characteristics

## Learning Resources

### Text Books:

1. Outline of Dairy Technology - Sukumar De, Oxford University Press 2008
2. Technology of Milk processing- Khan QA and Padmanabhan, ICAR, New Delhi.
3. Principle of Dairy Processing- J. N. Warner, Wiley Eastern Ltd. New Delhi.
4. A Text Book of Dairy Engineering ,C.N. Hall
5. Engineering for Dairy and Food Products , E.M. Farral
6. Food Engineering and Dairy Technology , Ing. H.G. Kessler
7. Modern Dairy Technology Vol I & II, R.K. Robinson
8. Dairy Technology and Engineering, Harpar and Hall
9. Dairy Processing Technology. Sangu, K.P.S (2002)
10. Robinson, R.K. (1991) Dairy Microbiology, The microbiology of milk, Applied Science publisher, London.
11. Pasteurized Milk Ordinance (PMO), Potter, N., Hotchkiss, J. H., 1995 Milk and milk products. In: Food Science, 5th Edition, Chapman
12. Fundamentals of Dairy Microbiology , J.B. Prajapati

Savitribai Phule Pune University		
<b>Supply Chain Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory</b> : 02 Hours/Week	02	<b>CCE</b> : 15 Marks <b>End-Semester</b> : 35 Marks

**Course Objectives:** The course aims to:

1. Gain an understanding of how supply chain structure work for smooth transition.
2. Become familiar with flow of supply chain and its management.
3. Study the supply chain management building blocks.
4. Study the customer requirements and expected services.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Describe** the structure of Supply Chain Management
- CO2: **Identify** the various flows in real world supply chains
- CO3: **Understand** the key Operational Aspects in Supply Chain Management
- CO4: **Evaluate** the relationship between Customer Value and Supply Chain Management

#### Course Contents

#### **Unit I -Supply Chain Structure & Flow ( 07 Hours )**

Shift from enterprise to network, Structure of a SC, Push based SC, Pull based SC, Tradeoff between Push & Pull, Identifying appropriate Push & Pull Strategy for SC, Commodity & cost centric SC, Agile, Forward & Reverse SC, Product, Services, Information, Funds, Demand, Forecast flows in Up- stream & Downstream direction

#### **Unit II -Total Supply Chain management ( 07 Hours )**

business landscape – driving forces: Shift from Operations to Services, Impact of globalization & technological revolution, shift from linear SC to collaborative networks, power shifts in the SC- demands for flexibility of partnerships, core competencies, growth in outsourcing.

#### **Unit III - Supply Chain management Building Blocks (08 Hours)**

Overview of customer focus & demand, resources & capacity management, procurement & supplier focus, inventory management, operations management, distribution management in SCM

#### **Unit IV -Customer Value (08 Hours)**

Empowered consumer, Customer focused Marketing & SC service outputs, customer service – availability, operational performance, reliability. Customer satisfaction – customer expectations, enhancing customer satisfactions, limitations of customer satisfaction. Customer success – achieving customer success, value added services, customer value requirement mapping

#### **Learning Resources**

##### **Text Books:**

1. Supply Chain & Logistics Management, Bowersox, Closs & Cooper, Tata McGraw Hill
2. Designing & Managing the SC – Concepts, Strategies & Case studies, Levi, Kaminsky et. al., Tata McGraw Hill

3. Supply Chain Management: Strategy Planning & Operations, Sunil Chopra, Peter Meindl, Pearson

**Reference Books:**

1. Supply Chain Management Process, System & Practice, Chandrasekaran, Oxford
2. Total Supply Chain Management, Basu & Wright, Elsevier
3. Logistics Management & Strategy, Harrison and van Hoek, Prentice Hall
4. Supply Chain Management, Mentzer, Response Books.
5. Logistics Management: The Supply Chain Imperative, Vindo Sople, Pearson Education

Savitribai Phule Pune University		
<b>Digital Manufacturing</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory</b> : 02 Hours/Week	02	<b>CCE</b> : 15 Marks <b>End-Semester</b> : 35 Marks

**Course Objectives:** The course aims to:

1. Understand the basic concepts modern digital factories and their design.
2. Understand digital twin technology and its applications.
3. Understand engineering knowledge management and its applications.
4. Analyse the supply chain strategies and modern security for digital manufacturing.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Understand** the fundamentals of digital manufacturing, concept design of 3D digital factory.
- CO2: **Perception** on digital twin, its implementation and cyber-physical integration.
- CO3: **Develop** concept of engineering knowledge management along with case studies.
- CO4: **Conceptualize** business models and supply chain strategies, different security systems.

#### Course Contents

#### **Unit I - 3D Digital Factories ( 07 Hours )**

The promise of 3D Digital Factories, Embracing digital design and new workflows, 3D additive printing, An integration of operational and information technologies, Conceptual design of a 3D digital factory.

#### **Unit II - Digital Twin Technology ( 07 Hours )**

Production planning and scheduling in a smart factory, Concept of digital twin, Cyber-physical integration, Implementing digital twin, Industrial case studies, Smart production resource allocation.

#### **Unit III - Engineering Knowledge Management -(08 Hours)**

Knowledge discovery and extraction, Knowledge representation and reasoning, Construction of the industrial knowledge graph, Knowledge graph-enabled knowledge evolution, Industrial case studies.

#### **Unit IV - Business Models, Supply Chain Strategy and Security Aspects (08 Hours)**

Business models for the new enterprise, Supply chain strategies, Additive manufacturing and supply chain resiliency, Design customization and optimization, Risks and threats in distributed digitized manufacturing, Modern security for digital manufacturing.

#### **Learning Resources**

##### **Text Books:**

1. Chandrakant D. Patel (Editor), Chun-Hsien Chen (Editor), “Digital Manufacturing: Key Elements of a Digital Factory, Elsevier - Health Sciences Division, 2023.
2. Zhuming Bi, “Practical Guide to Digital Manufacturing”, Springer Nature Link, 2021.

3. Zude Zhou, Shane (Shengquan) Xie, Dejun Chen, “Fundamentals of Digital Manufacturing Science”, Springer-Verlag London Limited 2012.
4. Rene Wolf (Editor), Raffaello Lepratti (Editor), “Smart Digital Manufacturing: A Guide for Digital Transformation with Real Case Studies Across Industries”, Wiley-VCH; 1st Edition, Germany, 2020.

#### **Reference Books:**

1. Kaushik Kumar (Ed.), Divya Zindani (Ed.), J. Paulo Davim (Ed.), “Digital Manufacturing and Assembly Systems in Industry 4.0 (Science, Technology, and Management)”, CRC Press; 1st Edition, CRC Press, 2019
2. Sita Rani, Pankaj Bhambri, Sachin Kumar, Piyush Kumar Pareekh, “AI-Driven Digital Twin and Industry 4.0”, 1st Edition, CRC Press, 2004
3. James W. Cortada, “The Digital Hand: How Computers Changed The Work of American Manufacturing, Transportation, And Retail Industries”, Oxford University Press, 1st Edition, 2003

#### **E books Links: -**

1. <https://maxbyte.co/e-book-inspiration-to-implementation-of-digital-manufacturing/>
2. <https://www.scientific.net/book/digital-manufacturing-automation-iii/978-3-03813-876-1>
3. <https://onlinelibrary.wiley.com/doi/abs/10.1002/9781119865216.ch7>
4. <https://www.mdpi.com/books/reprint/6232-smart-manufacturing>
5. <https://onlinelibrary.wiley.com/doi/book/10.1002/9781394195336>

#### **MOOC/SWAYAM/NPTEL Courses:**

1. <https://www.coursera.org/specializations/digital-manufacturing-design-technology>
2. <https://talentsprint.com/course/digital-manufacturing-smart-factories-iisc-bangalore>
3. [https://onlinecourses.nptel.ac.in/noc21\\_mg83/preview](https://onlinecourses.nptel.ac.in/noc21_mg83/preview)
4. <https://professionalprograms.mit.edu/online-program-smart-manufacturing/>
5. <https://www.buffalo.edu/tcie/professional-education/course-list/digital-manufacturing-and-design-dmd7.html>

Savitribai Phule Pune University		
<b>Maharashtra Land Laws</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses :**

1. Foundational understanding of agricultural land law principles in the state of Maharashtra

**Course Objectives:**

As Agricultural land is subject to such control and regulation as would enable its most effective and efficient use. Hence, the main objective of this course is to provide students with a comprehensive understanding of agricultural land laws, focusing on the regulations and concepts governing land use and management in the State of Maharashtra. Through experiential learning and hands-on experience, students will become acquainted with the revenue system, records of rights, and tenancy laws. The course objective equips students with the practical knowledge and skills required to navigate and apply these laws effectively in real-world problems.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: Explain the historical context and core objectives of major land laws in the state of Maharashtra.
- CO2: Identify the key concepts and definitions within these statutes.
- CO3: Analyze the rights and duties of landlords and tenants under the agricultural tenancy law.
- CO4: Apply land law concepts to solve legal problems and evaluate the impact of revenue, agricultural tenancy and ceiling land laws on individual rights and the rights of society

Course Contents

**Unit I - The Maharashtra Land Revenue Code, 1966 – Introduction, Land Revenue & Land Records ( 07 Hours )**

Historical background of land revenue system, Object, application, and definitions under the Code, Revenue officer power and duties, Lands: Vesting, Extinction of rights, assignment for special purposes, pasturage, right to trees, trees and forests, recovery of value of natural products and trees etc, regulating cutting and supply of wood, Grant of lands, Use of land, Encroachment on land, Relinquishment and Surrender of land .

The Maharashtra Land Revenue Code, 1966 - Land Revenue : Land Revenue : Liability and assessment (Sections 64-78), Revenue Surveys: Procedure for a survey, Survey numbers, Partitions, sub-divisions, (Sections 79-88), Boundary and boundary marks (Sections 132-146), Procedure of Revenue Officers, Appeals, Revision and Review , Maharashtra Revenue Tribunal.

Record of rights (Sections 147-159), Rights in unoccupied lands (Sections 160-167), Realization of land revenue and other revenue demands: Liability, priority of claim, time for payment, recovery, enforcement (Sections 168-184)

**Unit II -The Maharashtra Tenancy and Agricultural Lands Act, 1948 - Holding and Use of land, Tenancies and Parties: ( 07 Hours )**

Historical background, object and application of the Act, Concepts - Deemed tenants, Protected tenants, Ceiling area, Economic Holding, Irrigated land, Maximum and minimum rent, Certificated Landlord, General provisions regarding tenancies, Termination of tenancies by parties – a) Personal cultivation, non-agricultural use, by certificated landlord, on default, Surrender. b) Relief against termination Termination of tenancy by operation of law, Tiller's day , Purchase of land by tenants,

procedure for purchase , Right of tenant to exchange land, Management of estates, Collector, Mamlatdar and Tribunal - powers and functions, Jurisdiction and bar of jurisdiction, Appeals and Revision

### **Unit III - The Maharashtra Prevention of Fragmentation and Consolidation of Holdings Act, 1947-(08 Hours)**

Historical background, object, application and definitions under the Act, Determination of local and standard areas, entry in the record of rights, Restrictions and prohibitions on transfer and partition of fragments including court sales, exceptions, penalty, transfer of fragment to Government and compensation, Consolidation, procedure, Reservation of land for public purpose, Scheme - its preparation and enforcement, and compensation and apportionment, Certificate of transfer, Rights in holdings, Transfer of encumbrances, Consolidation Officer, Settlement Commissioner, their powers and functions, Bar of jurisdiction.

### **Unit IV - The Maharashtra Agricultural Lands (Ceiling on Holdings) Act, 1961 , The Mamlatdars' Courts Act, 1906 and Land Acquisition act - (08 Hours)**

Historical background, object, application and definitions under the Act, Ceiling on holding of land, Exempted land, Prohibition on holding land beyond ceiling limits, Restrictions on transfers and acquisitions, and consequences of contravention, Surplus land, Submitting returns, Selection of land, Procedure of determining surplus land, Declaration of surplus land, Compensation, Distribution of surplus land.

The Mamlatdars' Courts Act, 1906: Historical background, object, application and definitions under the Act, Mamlatdar and Joint Mamlatdars, their appointment and powers, Cause of action and limitation of orders, Injunction and its disobedience, Collector and his powers and functions, Collector and Maharashtra Revenue Tribunal, Powers and functions, Appeals.

Land Acquisition Act : Historical background, object, application and definitions under the Act.

### **Learning Resources**

#### **Text Books:**

1. A K Gupte, G Sethi, Maharashtra Land Revenue Code, 1966, Hind Law House, 2017.
2. S Dighe, Maharashtra Land Revenue Code, 1966, Snow White, 2016.
3. S Dighe, Maharashtra Tenancy and Agricultural Lands Act with Rules, 1956, Snow White, 2017.
4. K S Gupte and A K Gupte, Maharashtra Tenancy and Agricultural Lands Act, 1948, Hind Law House, 2015.
5. D M Parulekar, The Bombay Tenancy and Agricultural Lands Act, 1948, Chaudhari Publishers, 2008.

# Savitribai Phule Pune University, Pune



Maharashtra, India

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## Semester - IV

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<b>Open Elective - II</b>			
<b>Course Code</b>	<b>Offering Faculty</b>	<b>Board of Studies</b>	<b>Course Name</b>
	Commerce and Management		Project Management
	Commerce and Management		Optimization Techniques
	Commerce and Management		Principles and Practices of Management
	Commerce and Management		Financial Management
	Commerce and Management		Business Essentials for Rural Development
	Science & Technology (Science)		Nanoscience and Nanotechnology
	Commerce and Management		Industrial Organization Management
	Commerce and Management		Business Analytics
	Arts and Humanities		Mobile Journalism
	Arts and Humanities (Law)		Property Law

With effect from Academic Year 2025-26

Savitribai Phule Pune University		
<b>Project Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses, if any :**

1. Programming and Problem Solving

**Course Objectives:** Students will be familiarized with

1. Fundamental principles of project management
2. Project planning, organizing, and controlling the projects
3. Skills in project scheduling, budgeting, and resource allocation
4. Risk management, quality control, and stakeholder management in projects
5. Project management concepts to real-world scenarios.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Explain** the principles of project management, project planning and execution
- CO2: **Use** project management concepts to real-world scenarios
- CO3: **Apply** Agile Project Management
- CO4: **Discuss** the importance of risk management, quality control, and stakeholder management in projects

#### Course Contents

#### **Unit I -Introduction to Project Management ( 07 Hours )**

Project Definition, Project Life Cycle, processes and Knowledge areas in Project management, WBS and its types, introduction to PMBOK, portfolio Management, Traditional Vs Modern Project using PMBOK Concept

**Case Study:** Online Shopping

#### **Unit II -Agile Software Development ( 07 Hours )**

Introduction, Agile methods, Scrum, Comparison between Non Agile and Agile Project, Three stages of Agile Project, Plan driven and Agile development, Extreme programming, scaling agile methods, Roles and responsibilities, Scheduling and tracking.

**Case Study :** Analyze the same project using Agile. Create the three stages of the project

#### **Unit III -Project Planning and Management (08 Hours)**

Introduction to project planning, Project planning process, Agile project management, Gantt Chart, PERT chart, CPM, Microsoft Projects, and Primavera Project Management Software, Role of Project Manager, Objectives of Activity planning, Project Schedules, Activities, Sequencing and Scheduling,

**Case study:** Develop the Software project plan using Microsoft Projects or any open source tool like Jira, Kanban, extreme programming

#### **Unit IV - Project Execution and Control (08 Hours)**

Project execution: task assignment, tracking, and monitoring - Project control: schedule control, budget control, and quality control - Earned value management (EVM) and project performance measurement - Project reporting and communication

Risk management principles and concepts - Risk identification, analysis, and prioritization - Risk response planning and implementation - Risk monitoring and review

#### **Learning Resources**

##### **Text Books:**

1. "Project Management: The Managerial Process" by Erik W. Larson and Clifford F. Gray .
2. "Project Management: A Systems Approach to Planning, Scheduling, and Controlling" by Harold Kerzner
3. "Project Management for Engineering, Business, and Technology" by John M. Nicholas & Herman Steyn
4. Roger Pressman, "Software Engineering: A Practitioner's Approach", McGraw Hill, ISBN 0-07-337597-

##### **Reference Books:**

1. "A Guide to the Project Management Body of Knowledge (PMBOK Guide)" by Project Management Institute (PMI)
2. "The Fast Forward MBA in Project Management" by Eric Verzuh
3. Pankaj Jalote, "An Integrated Approach to Software Engineering", Springer, ISBN 13:9788173192715.
4. S K Chang, "Handbook of Software Engineering and Knowledge Engineering", World Scientific, Vol I, II, ISBN: 978-981-02-4973-1

##### **MOOC / NPTEL/YouTube Links: -**

1. [https://onlinecourses.swayam2.ac.in/cec20\\_cs07/preview](https://onlinecourses.swayam2.ac.in/cec20_cs07/preview)
2. [https://onlinecourses.nptel.ac.in/noc24\\_mg01/preview](https://onlinecourses.nptel.ac.in/noc24_mg01/preview)

##### **Online Links: -**

1. <https://www.atlassian.com/work-management/project-management>
2. <https://www.atlassian.com/project-management>
3. <https://ebookpdf.com/roger-s-pressman-software-engineering>

Savitribai Phule Pune University		
<b>Optimization Techniques</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses :**

1. Basic knowledge of mathematics and programming

**Course Objectives:** The course aims to:

1. Understand the fundamental principles and classifications of mathematical optimization problems.
2. Formulate real-life and engineering problems as mathematical models.
3. Apply classical and modern optimization techniques such as linear programming, nonlinear optimization, and integer programming.
4. Use heuristic and evolutionary algorithms to solve complex optimization problems relevant to AI and ML.
5. Analyze optimization models and evaluate solutions using appropriate tools and techniques.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Define** and classify various types of optimization problems in mathematical form.
- CO2: **Apply** graphical and simplex methods to solve linear programming problems.
- CO3: **Apply** optimization techniques to solve Transportation and Assignment problems.
- CO4: **Solve** non linear problems Karush-Kuhn-Tucker theory.
- CO5: **Calculate** numerical solution using various Numerical techniques

Course Contents
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<b>Unit I - Basic Concepts ( 07 Hours )</b>
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Historical Development; Engineering applications of Optimization; Formulation of real-life problems as mathematical models.

**Case Study:** Job scheduling in IT systems, Cost minimization in cloud services

<b>Unit II -Linear Programming ( 07 Hours )</b>
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Standard form of linear programming (LP) problem; Canonical form of LP problem; Assumptions in LP Models; Elementary operations, Graphical method for two variable optimization problem; simplex method, Dual Simplex method

**Case Study :** Resource allocation in IT projects, Manpower scheduling, Karmarkar's projective scaling method

### **Unit III- Linear Programming Applications -(08 Hours)**

Sensitivity analysis, Transportation and Assignment Problems

**Case study:** Use of software for solving linear optimization problems using graphical and simplex methods

### **Unit IV -Numerical Optimization Techniques- (08 Hours)**

Basic theory, Method of Lagrange Multipliers, Karush-Kuhn-Tucker Theory, Convex optimization. line search methods, gradient methods, Newton's method, Conjugate direction methods, Quasi-Newton methods, Projected Gradient Methods

**Case study:** Use of software for Karush-Kuhn-Tucker theory Numerical calculation using software

### **Learning Resources**

#### **Text Books:**

1. S.S. Rao – Engineering Optimization: Theory and Practice
2. Kalyanmoy Deb – Optimization for Engineering Design

#### **Reference Books:**

1. KantiSwarup – Operations Research
2. Chong and Zak – An Introduction to Optimization
3. Nocedal& Wright – Numerical Optimization

#### **E books Links: -**

1. Introduction to Optimization – MIT OpenCourseWare
2. Numerical Optimization – SpringerLink (online academic access)

#### **MOOC/SWAYAM/NPTEL Courses:**

1. <https://archive.nptel.ac.in/courses/111/105/111105039/>
2. [https://onlinecourses.nptel.ac.in/noc20\\_ma23/preview](https://onlinecourses.nptel.ac.in/noc20_ma23/preview)
3. SWAYAM – Optimization for Machine Learning

Savitribai Phule Pune University		
<b>Principles and Practices of Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses :**

1. Organizational Behavior, Fundamentals of Management

**Course Objectives:** The course aims to

1. PRESENT a problem oriented in depth knowledge of Principle of Management
2. PROVIDE students with a working knowledge of the skills and functions necessary to be an effective, efficient manager , leader with effective decision making
3. ADDRESS the concepts and methods behind motivation and effective communication for solving real problems
4. EXAMINE the management functions (planning, organizing, leading or influencing, and controlling) and the impact of those functions on the business organization

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO.1 **UNDERSTAND** how essential various functions of management are for every business manager.
- CO.2 **APPLY** the principles of management to the practical situations concerning the management of people and organizations and decision making in real business life.
- CO.3 **DEVELOP** effective communication and motivating abilities to solve real life problems.
- CO.4 **PLAN** and **DEVELOP** strategies for effective decision making under critical condition.

Course Contents
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<b>Unit I - Introduction to Management and Organization ( 07 Hours )</b>
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Management: Definition of Management, Nature, Scope, Purpose, Characteristics and Functions of Management. Evolution of Scientific Management, Modern Management, Principles of Management. Organization: What is Organization, Organizational Structure, Need and Purpose of Organization, Types of Organization.

**Real World Assignment**

1. Presentation on: Principles of Management by Different Management Gurus
2. Visit and Report to Understand Organizational Structure with Role and Responsibility of each Post/Designation

**Case Study:** Business management in manufacturing firms, Project management in construction, Organizational design in IT companies, Human resource management in startups, Operations management in service industries

## **Unit II - Manager, Leadership and Decision Making ( 07 Hours )**

**Manager:** Who is a Manager? Roles of a Manager, Skills of an Effective Manager, Functions of a Manager

**Leadership:** Defining leadership and its role, leadership Style, Leadership Development, Leadership Behavior.

**Decision Making:** Nature and Process of Decision Making, Decision Making under Certainty and Uncertainty, Decision Making Steps & Processes, Brain-Storming

**Real World Assignment :** Real Life Case Which will Lead to Evolve Leadership and Decision Making Ability Among the Students

**Exemplars / Practical Applications :** Corporate management roles, Team leadership in project management, Executive decision-making in startups, Human resources leadership development, Strategic planning in organizations

## **Unit III - Motivation and Communication -(08 Hours)**

**Motivation:** Concept, Theories – Classical and Modern, Importance, Financial and Nonfinancial Motivation, Positive and Negative Motivation, Group Motivation.

**Communication:** Definition, Meaning, Nature, Communication Process, Types and Barriers to Communication.

**Real World Assignment:** To understand Motivational and Effective Communication Strategies of any Ongoing Project Related to Mechanical Industry ( Case Study based Approach)

**Exemplars / Practical Applications:** Employee motivation programs, Organizational behavior management, Leadership and team motivation, Corporate communication strategies, Change management and internal communication

## **Unit IV - Planning and Strategic Management- (08 Hours)**

**Planning:** Why Management Process Starts With Planning, Steps in Planning, Planning Premises, Types of Planning, Barriers to Effective Planning, Operational Plan, Strategic Planning, McKinsey's 7's Approach, SWOT Analysis.

**Strategic Management :** Meaning, Definition, Elements, Scope and Dimensions, Process, Importance, Strategic Decisions

**Real World Assignment -** Design Production Planning System for Manufacturing Industry / Case of Manufacturing Industry focusing of different functions such as Demand Forecasting, Production Scheduling, Material Management, Capacity Planning, Monitoring and Control

**Exemplars / Practical Applications :** Corporate strategic planning, Business operations management, Project planning and execution, SWOT analysis in market research, Strategic decision-making in startups

## **Learning Resources**

**Text Books:**

1. Industrial Engineering and Management, Dr. O P Khanna, Dhanpat Rai and Publication, New Delhi
2. Industrial Engineering and Management, Banga and Sharma, Kahnna Publicartion, New Delhi
3. Principles of Engineering Management, Jishan he, Springer.
4. Management Principles Process and Practices by Anil Bhat, Arya Kumar Oxford Latest Edition
5. Principles and Practices of Management by Shejwalkar and Ghanekar Tata McGraw Hill Latest Edition

#### **Reference Books:**

1. Prasad, L.M., Principles and practice of Management, Sultan Chand & Sons
2. Gupta, R.N., Principles of Management, Sultan Chand & Co
3. Vikash Kumar, Principles and practice of Management, Laxmi Publication
4. J K Mitra, Principles and practice of Management. Oxford
5. T. Ramasamy, Principles of Management, Himalaya Latest Edition

#### **E books Links: -**

1. [https://onlinecourses.nptel.ac.in/noc24\\_mg47/preview](https://onlinecourses.nptel.ac.in/noc24_mg47/preview)
2. <https://archive.nptel.ac.in/courses/110/105/110105146/>
3. <https://www.youtube.com/watch?v=d3YgvEqheSc>
4. <https://www.youtube.com/playlist?list=PLBtFp6a9Py-f2zTWPQVGwaHX-PQ1dQUwS>

Savitribai Phule Pune University		
<b>Financial Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses**, if any :

1. Engineering Economics / Basic Economics (recommended).
2. Business environment and economic systems (recommended).

**Course Objectives:** The course aims to:

1. Introduce engineering students to the fundamental concepts of financial management.
2. Develop an understanding of financial statements and basic financial decision-making.
3. Equip students with tools to evaluate investment and financing options.
4. Enhance skills in applying financial principles to technical projects and business scenarios.
5. Create financial awareness useful in entrepreneurial or managerial roles.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Understand** key concepts and functions of financial management
- CO2: **Apply** time value of money techniques and capital budgeting tools
- CO3: **Analyze** financial statements using ratio analysis
- CO4: **Evaluate** working capital needs for various business scenarios

Course Contents
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<b>Unit I -Introduction to Financial Management ( 07 Hours )</b>
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- Nature, scope and functions of financial management
- Objectives: Profit vs. Wealth Maximization
- Role of Finance Manager
- Types of business finance: Equity, Debt, Internal financing
- Importance of finance for engineers and startups

**Case Study:** Role of finance in a tech startup , Real-world examples of financial decision making in engineering firms

<b>Unit II - Time Value of Money &amp; Capital Budgeting ( 07 Hours )</b>
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- Concept and significance of Time Value of Money
- Present Value (PV) and Future Value (FV) techniques
- Simple capital budgeting tools: Payback Period, NPV, IRR, ARR, PI.
- Engineering project investment evaluation examples **Case Study:** NPV calculation for a solar plant project, Payback period for a manufacturing automation upgrade

### Unit III - Financial Statements & Ratio Analysis -(08 Hours)

- Introduction to financial statements: P&L, Balance Sheet, Cash Flow Statements
- Key ratios: Liquidity, Profitability, Solvency, Turnover Ratios.
- Simple analysis and interpretation of company annual reports with the help of ratio analysis.

**Case study:** Ratio analysis of a listed engineering company, Balance sheet reading for a medium-sized manufacturing firm.

### Unit IV- Applications- (08 Hours)

- Concept and importance of working capital
- Components: Inventory, Receivables, Payables
- Operating cycle and estimation of working capital
- Application in manufacturing and service industries
- Numericals on Working Capital Management
- Numericals on Working Capital Requirement
- Sources of Finance & Cost of Capital –
  - Classification of sources: Short-term and Long-term
  - Equity, Debt, Retained earnings, Preference shares
  - Introduction to Cost of Capital: Concept of WACC
  - Role of banks, financial institutions, and capital markets

**Case study:**

- Working capital analysis for a construction project
- Inventory management for a robotics company
- Funding mix for an electric vehicle startup
- WACC calculation for capital budgeting decision

## **Learning Resources**

### **Text Books:**

1. I.M. Pandey, Financial Management
2. Prasanna Chandra, Financial Management
3. Financial Management by I.M. Pandey, Vikas Publishing House
4. Financial Management by Rustagi R.P., Taxmann Publications

### **Reference Books:**

1. Khan & Jain, Financial Management
2. Van Horne, Financial Management and Policy
3. Ross, Westerfield & Jordan, Corporate Finance

### **E books Links: -**

1. Financial Management eBook by IIMBx (edX)

### **MOOC/SWAYAM/NPTEL Courses:**

1. Financial Management for Managers – NPTEL (Prof. P.K. Jain, IIT Delhi)
2. Basics of Financial Management – NPTEL (Prof. V. Sridhar, IIT Madras)

Savitribai Phule Pune University		
<b>Business Essentials for Rural Development</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses :**

1. Basic Understanding of Business Concepts, Knowledge of Rural Development Issues, Analytical Skills, Communication Skills, Critical Thinking

**Course Objectives:** The course aims to:

1. Introduce the fundamental concepts of business and entrepreneurship with a focus on rural development.
2. Understand the structure, challenges, and opportunities of rural markets and rural enterprises.
3. Enable students to explore business models and government schemes that promote rural entrepreneurship.
4. Develop problem-solving and planning skills for designing sustainable rural business initiatives.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1. Understand the dynamics of rural markets and the importance of rural business development.
- CO2. Apply entrepreneurial principles to identify and evaluate rural business opportunities.
- CO3. Develop basic marketing, financial, and operational plans for rural enterprises.
- CO4. Connect rural business ideas with relevant government schemes and sustainability practices.

Course Contents

**Unit I -Introduction to Business and Rural Economy ( 07 Hours )**

- a) What is business? Types and forms of business organizations
- b) Role of business in economic development
- c) Overview of the Indian rural economy and demographics
- d) Characteristics of rural markets and consumers
- e) Economic activities in rural areas: agriculture, cottage industries, services
- f) Challenges in rural business development: infrastructure, education, finance

**Unit II - Essentials of Entrepreneurship for Rural Development ( 07 Hours )**

- a) Definition and traits of an entrepreneur
- b) Importance of rural entrepreneurship
- c) Steps in setting up a small business in rural areas

- d) Business idea generation and opportunity identification
- e) Case studies of successful rural entrepreneurs and enterprises
- f) Social entrepreneurship and community-driven models

### **Unit III - Marketing, Finance, and Operations in Rural Business-(08 Hours)**

- a) Marketing mix (4Ps) and its relevance in rural markets
- b) Rural marketing strategies: communication, pricing, and distribution
- c) Basics of financial management: cost, revenue, profit, breakeven
- d) Sources of finance: banks, microfinance, SHGs, NBFCs
- e) Operational aspects: procurement, inventory, quality, workforce
- f) Use of digital tools and mobile technology in rural business

### **Unit IV - Government Schemes, NGOs, and Sustainable Development- (08 Hours)**

- a) Key government schemes for rural business (PMEGP, MUDRA, NRLM, etc.)
- b) Role of NABARD, KVIC, and other rural support institutions
- c) NGOs and their contribution to rural development
- d) Sustainable development goals (SDGs) and rural empowerment
- e) Role of engineering and innovation in solving rural problems
- f) Project work: Designing a rural business plan or sustainable solution

### **Learning Resources**

#### **Text Books:**

1. Rural Development: Principles, Policies and Management Katar Singh, Sage Publications India
2. Rural Development in India: Past, Present and Future, Vasant Desai, Himalaya Publishing House
3. Rural Marketing, C.S. Rayudu, , Himalaya Publishing House
4. Rural Marketing in India, S.S. Acharya & N.L. Agarwal, , Oxford & IBH Publishing Co. Pvt. Ltd.

#### **Reference Books:**

1. Social Entrepreneurship and Rural Development, Dr. P.C. Jain, Regal Publications
2. Rural Marketing, S.M. Jha, Prentice Hall India
3. Indian Economy Dr. K.K. Dewett & M.H. Navalur, S. Chand Publishing
4. Rural Development: Some Grassroots Experiences Baldev Singh Rawat Publications

#### **Government Resources: -**

1. Planning Commission / NITI Aayog Reports E.g., Annual Reports on Rural Development Programmes, Strategy for New India @75
2. Ministry of Rural Development (India) Reports and updates on schemes like MGNREGA, PMGSY, NRLM Website: <https://rural.nic.in>

3. NABARD Publications Annual reports, rural finance studies, SHG and microfinance data Website: <https://www.nabard.org>
4. National Institute of Rural Development and Panchayati Raj (NIRDPR) Research papers and training materials for rural development professionals Website: <https://nirdpr.org.in>

**MOOC/SWAYAM/NPTEL Courses:**

1. Business Development: From Start to Scale - Course

Savitribai Phule Pune University		
<b>Nanoscience and Nanotechnology</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. Introduce students with concepts of nano science and nanotechnology.
2. Understand synthesizing methods of microbial mediated metallic nanoparticles.
3. Learn fundamental characterization techniques of nanoparticles.
4. Study applications of nanotechnology in various fields.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Understand** and differentiate fundamental characteristics of nanoscale particles in daily life.
- CO2: **Identify** appropriate microbial strains for synthesizing metallic nanoparticles.
- CO3: **Understand** and compare various characterization techniques for identification of nanoparticles.
- CO4: **Apply** knowledge of nanoscience and nanotechnology in various industrial applications

#### Course Contents

#### **Unit I - Introduction to Nanoscience and Nanotechnology ( 07 Hours )**

Introduction to nanoscale, nanomaterials, nanoscience and nanotechnology, Nanoscale bioassemblies, Liposomes, viruses, DNA, polysaccharides and proteins (Protein nanotubes, nanofibers, peptide nanoparticles)

#### **Unit II - Microbial mediated metallic nanoparticles synthesis ( 07 Hours )**

Gold nanoparticles (AuNPs), Silver nanoparticles (AgNPs), Au-Ag alloy nanoparticles, Oxide nanoparticles Magnetic nanoparticles, Non-magnetic oxide nanoparticles, Sulfide nanoparticles etc.

#### **Unit III -Characterization Techniques for Nanomaterials - (08 Hours)**

UV-visual spectroscopy, Fourier transform infrared (FTIR), X-ray diffraction (XRD), X-ray photoelectron spectroscopy (XPS), Scanning electron microscopy (SEM), Transmission electron microscopy (TEM) and dynamic light scattering (DLS), Vibrating Sample Magnetometer (VSM), Introduction to Superconducting Quantum Interference Device (SQUID)

#### **Unit IV - Applications of Nanotechnology -(08 Hours)**

Antibacterial agent, drug delivery, biosensor, animal industry and nanotechnology in wastewater treatment, Biomedical applications of bioassemblies, bioimaging and vaccine development

## Learning Resources

### Text Books:

1. Introduction to Nanoscience and Nanotechnology" by Gabor L. Hornyak, Joydeep Dutta, H.F. Tibbals, and John J. Moore.
2. Nanotechnology: Principles and Practices" by S.K. Kulkarni.
3. Doll T. A. P. F., Raman S., Dey R. and Burkhard P. (2013). Nanoscale assemblies and their biomedical applications; *J R Soc Interface*.10: 20120740; <http://dx.doi.org/10.1098/rsif.2012.0740>
4. Gurunathan S., Kalishwaralal K., Vaidyanathan R., Venkataraman D., Pandian S. R. K.,
5. Muniyandi J., Hariharan N. amd Soo Hyun Eom. (2009). Biosynthesis, purification and characterization of silver nanoparticles using *Escherichia coli*. *Colloids and Surfaces B*, 74(1): 328–335.
6. Fariq A., Khan T. and Yasmin, A. (2017). Microbial synthesis of nanoparticles and their potential applications in biomedicine. *J. Appl. Biomed.* 15: 241–248
7. Li X., Xu H., Chen Z. S. and Chen G. (2011). Biosynthesis of nanoparticles by microorganisms and their applications. *Journal of Nanomaterials*. 2011.
8. Nanaomaterils: Synthesis, properties and Applications. Edited by A. S. Edelstein & R. C. Com-morata, Institute of Physics Publishing, Bristol & Philaladelphia.
9. Nanomaterials by A.K. Bandyopadhyay (2nd Edition), International Publishers.

Savitribai Phule Pune University		
<b>Industrial Organization Management</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. Understand the basic concepts management quality of good leadership and teamwork, leadership skill, and industrial economics.
2. Explore the fundamentals of Industrial economics and Management.
3. Analyse and differentiate between marketing management and financial management.
4. Understand business organization structure and ownership.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: **Discuss** the fundamentals of management, quality of good leadership and teamwork, leadership skill, and industrial economics.
- CO2: **Explain** the importance of quality, technology management and quality management.
- CO3: **Analyse** and differentiate between marketing management and financial management
- CO4: **Understand** the difference between different types of business organizations, business ownership

#### Course Contents

#### **Unit I -Management, Industrial Economics and Leadership ( 07 Hours )**

**Management:** Meaning, scope, function, and importance of management. Difference between administration and management.

**Leadership:** Importance, Types: Autocratic, Democratic and Laissez-Faire Leadership, qualities of good Leader.

**Industrial Economics:** Definition, Demand and Supply concept, Law of demand and supply.

#### **Unit II -Technology Management and Quality Management ( 07 Hours )**

**Technology Management & Its Classification:** Definition, application and its scope. Classification its importance on National Economy.

**Quality Management:** Definition Types, Quality of design, Seven QC Tools, Poka Yoke (Mistake Proofing). Quality circles, Kaizen: Meaning and Implementation. TQM, 5S (Case study of Toyota, descriptive treatment). Six-Sigma.

#### **Unit III - Marketing and Financial Management-(08 Hours)**

**Marketing Management:** Meaning of Market, Marketing strategy, motives, types-Perfect Competition, Monopoly, Monopolistic completion and Oligopoly. Online Marketing (Digital Marketing).

**Financial Management:** Definition, Types of costs (Fixed, Variable, average, marginal, and total cost) and methods of costing price, capital. Debit, credit, Profit and loss statement, Balance sheet

#### Unit IV - Business Organization, Business Ownership (08 Hours)

**Business Organizations:** Line organization, Staff organization and Functional Organization.

**Business Ownership and its Types:** One person company Types of ownership, Sole proprietorship, Partnership (Act 1934), LLP (Limited Liability Partnership) (Act 2008).

**Entrepreneurship:** Importance and limitations of rational decision making, Decision making under certainty, uncertainty and risk, Small and medium scale industries in India.

#### Learning Resources

##### Text Books:

1. O.P. Khanna, "Industrial Engineering and Management", Dhanpat Rai Publication, New Delhi, 2018.
2. E. H. Mcgrath, "Basic Managerial Skills for All", 9th Edition, Prentice Hall of India, New Delhi, 2011.
3. Tarek M. Khalil, "Management of Technology", McGraw Hill Publication, US, 1999.
4. Prabuddha Ganguli, "Intellectual Property Rights", McGraw Hill Publication, 2017.
5. M. Y.Khan and P.K. Jain, "Management Accounting" 8th Edition, McGraw Hill Publication, 2021.

##### Reference Books:

1. C. B. Mamoria and V. S. P. Rao, "Personnel Management", Himalaya Publishing House, 30th Edition 2021.
2. Philip Kotler et al., "Marketing Management", Pearson Edition 2008.
3. I. M. Pandey, "Financial Management", 11th Edition, Vikas Publishing House Pvt. Ltd., Delhi, 2011. Philip Kotler-Marketing
4. John M. Kelly, Total Quality Management: How to Program for the High Performance Business", Standardsmedia, 2000.
5. Dale H. Besterfield and Carol Besterfield, "Total Quality Management", 5th Edition, Pearson Education, 2018

##### E books Links: -

1. <https://knowledgegainer.delnet.in/Record/EB-0000133166>
2. <https://www.bloomsbury.com/us/industrial-economics-9781349233069/>
3. <https://info.email.online.hbs.edu/leadership-ebook>

4. <https://www.bloomsbury.com/us/technology-management-9781137431868/>
5. [https://my.uopeople.edu/pluginfile.php/57436/mod\\_book/chapter/121631/BUS5116TextbookQuality](https://my.uopeople.edu/pluginfile.php/57436/mod_book/chapter/121631/BUS5116TextbookQuality)
6. <https://open.umn.edu/opentextbooks/textbooks/introduction-to-intellectual-property-law>
7. <https://ecampusontario.pressbooks.pub/humanresourcesmgmt/>
8. <https://www.amazon.in/Marketing-Management-Keller-Philip-Kotler-ebook/dp/B071GNMDDM>
9. <https://www.amazon.in/Fundamentals-Financial-Management-Chandra-Bose-ebook/dp/B00K7YG360>
10. [https://www.sultanchandandsons.com/Images/BookImages/Chapters/628\\_TC%201279%20Booklet9](https://www.sultanchandandsons.com/Images/BookImages/Chapters/628_TC%201279%20Booklet9)
11. [https://www.emporia.edu/documents/1737/Types\\_of\\_Business\\_Ownership.pdf?utm\\_source=chatgpt](https://www.emporia.edu/documents/1737/Types_of_Business_Ownership.pdf?utm_source=chatgpt)

#### **YouTube Videos :**

1. <https://youtu.be/w-wxvJfKEw>
2. <https://youtu.be/SoUjQpIO3YY>
3. <https://youtu.be/NWsw9tKhRg8>
4. <https://youtu.be/5fvpsqPWZac>
5. [https://youtu.be/HX8\\_UdIwy58](https://youtu.be/HX8_UdIwy58)

Savitribai Phule Pune University		
<b>Business Analytics</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to:

1. Gain an understanding of how managers use business analytics to formulate and solve business problems and to support managerial decision making.
2. Become familiar with the processes needed to develop, report, and analyze business data.
3. Gain knowledge of predictive and prescriptive analytics.
4. Explore applications in Marketing, Finance.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: To understand the Business Analytics in practice.
- CO2: Apply analytical thinking to business problems using tools like Excel, Tableau, etc.
- CO3: Use predictive and prescriptive methods like regression and optimization.
- CO4: Analyze real-world marketing and finance problems through analytics.

#### Course Contents

#### **Unit I -Introduction To Business Analytics ( 07 Hours )**

Definition of Business Analytics, Types of Analytics - Descriptive, Diagnostic, Predictive, Pre- scriptive, Concept of insights, Business Analytics in practice, Big Data - Overview of using Data, Importance of data in business analytics, Types of Data- Business decision modeling. Differences between data, information and knowledge, Quality of data, 5Vs of Big Data, Big Data Collection and Ethics, Data sources and collection methods, Data privacy, security, and ethical considerations.

#### **Unit II - Analytical Decision-Making ( 07 Hours )**

Analytical decision-making process, characteristics of the analytical decision-making process. Breaking down a business problem into key questions that can be answered through analytics, Characteristics of good questions, Skills of a good business analyst, The Basic Tools of Business Analytics - Data exploration and visualization (using tools like Excel, Tableau, or Power BI), Concept of Statistical analysis and hypothesis testing (Hypothesis testing numerical / tests not expected) Data Visualization: Concept of Data Visualization, Popular Data Visualization tools, Exploratory Data Analysis (EDA), Data Cleaning, Data Inspection.

#### **Unit III -Predictive and Prescriptive Analytics (08 Hours)**

Trend Lines, Regression Analysis Linear & Multiple, Predictive modeling, forecasting Techniques, Data Mining - Definition, Approaches in Data Mining- Data Exploration & Reduction, Data mining

and business intelligence, Data mining for business, Classification, Association, Cause Effect Modeling, Overview of Linear Optimization, Non-Linear Programming Integer Optimization, Cutting Plane algorithm and other methods, Decision Analysis Risk and uncertainty methods - Text analytics Web analytics.

#### **Unit IV - Business Analytics in Marketing and Finance (08 Hours)**

Marketing Analytics, Customer segmentation, targeting, and positioning, Campaign management and ROI measurement, Data-driven marketing strategies. Financial Analytics - Risk management and credit scoring, financial forecasting and planning, Case studies: Financial performance improvement through analytics (Non-Statistical - Conceptual Treatment only).

#### **Learning Resources**

##### **Text Books:**

1. Camm, Cochran, Fry, Ohlmann, Anderson, Sweeney, Williams - Essentials of Business Analytics, Cengage Learning.
2. James Evans, Business Analytics, Pearson.
3. Albright Winston, Business Analytics - Data Analysis - Data Analysis and Decision Making, Cengage Learning, Reprint
4. Sahil Raj, Business Analytics, Cengage Learning.
5. Knaflic, C. N. (2015). Storytelling with data: A data visualization guide for business professionals. Wiley.
6. Siegel, E. (2016). Predictive analytics: The power to predict who will click, buy, lie, or die. Wiley.
7. Winston, W. L. (2014). Marketing analytics: Data-driven techniques with Microsoft Excel. Wiley.

Savitribai Phule Pune University		
<b>Mobile Journalism</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Course Objectives:** The course aims to the fundamentals of mobile journalism, emphasizing its importance in the modern media landscape. Students will learn about the evolution of journalism in the digital age and understand the role of mobile devices in news gathering, production, and dissemination.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- Use the contemporary mobile technology to produce mobile news stories.
- **Gain** understanding the concepts of web and social media.
- **Comprehend** the functionalities of mobile applications in journalism
- **Learn** about Mobile gear and apps in the field to tell compelling visual stories

#### Course Contents

#### **Unit I -Mobile Journalism ( 07 Hours )**

Definition, importance of mobile journalism in changing era. Need and Significance, Mobile Generation, mobile influence on Journalism, Future of Mobile Journalism, Web news portal and E-paper, OTT- concept, content opportunity & scope

#### **Unit II - MOJO and Applications ( 07 Hours )**

Mobile Journalism Kits , Importance of Mobile journalism Apps, Usage of Photo, Video, audio editing apps, Global adoption and its influence, MOJO in India, Citizen Journalism-blogs, vlogs, social media& podcasts.

#### **Unit III -Basic steps in Mobile Reporting (08 Hours)**

Mobile Journalism content, Mobile apps for reporting. Audio and video mobile applications, Script Writing and Presentation skills multi-media content management, managing social media, Impact of Mobile on Society

#### **Unit IV - Planning-Scripting-Shooting-Editing-Publishing- (08 Hours)**

Content Gathering for mobile journalism-news gathering, verification, editing etc,. Using technology and apps for content creation and editing. Platforms Of Media, Future of MoJo reporting, Mobile Regulation authorities , TRAI,MIB,AIMCR, Ethics in Mobile Journalism, Citizen Journalism.

#### **Learning Resources**

#### **Text Books:**

1. Dass, Dr.Rahul,(2022). Mobile Journalism -Akey Mass Communication to the Future,1st Edition Prabhat Prakashana Pvt.Ltd

2. Montgomery Robb, Mobile Journalism, Independently Published,US
3. Belavadi Vasuki,(2013). Video Production, Second Edition
4. Maikchel, Raj, (2020).Mobile Editor, First Edition: Mobile Editing Tips for beginners, Freeze Didital Editz (-ebook)

#### **Reference Books:**

1. Mobile and Social Media Journalism A Practical Guide By Anthony Adornato.
2. MOJO: The Mobile Journalism Handbook How to Make Broadcast Videos with an iPhone Or IPad By Ivo Burum
3. Mobile Storytelling: A journalist's guide to the smartphone galaxy, by Wytse Vellinga and Björn Staschen (Kindle e-book, March 2018)

#### **E books Links:**

1. <https://momofilmfest.com/the-ultimate-beginners-guide-to-smartphone-filmmaking/>
2. <https://www.mobile-journalism>

Savitribai Phule Pune University		
<b>Property Law</b>		
<b>Teaching /scheme</b>	<b>Credits</b>	<b>Examination Scheme</b>
<b>Theory : 02 Hours/Week</b>	02	<b>CCE : 15 Marks</b> <b>End-Semester: 35 Marks</b>

**Prerequisite Courses :**

1. Foundational understanding of the Transfer of Property Act, 1882

**Course Objectives:**

This course focus on delving into the intricacies of the concept of 'Property,' examining the 'nature of property rights,' and elucidating the fundamental principles dictating the transfer of property. The primary objective is to empower students with a profound comprehension of the underlying philosophy of property law and its subtleties, fostering a solid foundation in the legal framework governing property transfer. Emphasis is placed on acquainting students with the notion of property, its various manifestations, and the overarching principles governing its transfer. The overarching goal is to facilitate an in-depth exploration of the substantive law concerning property transfer, encompassing specific modes such as sale, mortgage, lease, gift, exchange, and the transfer of actionable claims during one's lifetime (inter-vivos). Furthermore, the course aims to instill an appreciation for the ramifications of registration on property transactions. Students will gain an understanding of documents necessitating compulsory registration, the registration timeline, and the implications of non-registration. Through this comprehensive study, students will emerge equipped with a nuanced understanding of property law and its practical applications in real-world scenarios

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: To understand the concept of property in its diverse forms, classifications, and associated legal implications.
- CO2: To exhibit proficiency in analyzing and applying legal mechanisms involved in the transfer of property, such as sale, mortgage, lease, gift, exchange, and transfer of actionable claims.
- CO3: To develop the ability to critically analyze and interpret legal principles and provisions governing property law, applying them to hypothetical scenarios and real-world cases.
- CO4: To gain awareness of the registration requirements associated with property transactions, understanding their legal significance and consequences.

Course Contents

**Unit I - Concepts, Meaning and types of Properties (Sections 1 to 9 of the T.P. Act, 1882) ( 07 Hours )**

Meaning of property, Kinds of property - Movable and immovable, tangible and intangible, existing and future, real and personal, Doctrine of notice, Meaning and Definition Transfer of Property, Properties which may be transferred, Essentials of a valid transfer of property, Operation and method of transfer property, Procedural perspective for transfer of property.

## **Unit II - General Principles Relating to Transfer of Property (Sections 10 to 37) & (Sections 38 to 53A) ( 07 Hours )**

Conditions restraining alienation, Transfers to unborn persons, Rule against perpetuity and direction for accumulation, Vested and contingent interests, Conditions precedent and subsequent, conditional transfers, Doctrine of Election and Apportionment. Doctrine of holding out, Feeding the grant by estoppels, Transfer Lis pendens, Fraudulent transfer , Doctrine of part performance

## **Unit III - Sales and Exchanges (Sections 54 to 57 and 118 to 121) with Mortgages (Sections 58 to 98) :-(08 Hours)**

Meaning and definition of Sale and Exchange, Distinction between sale and Exchange, Essentials of a valid sale, Parties to a sale, Formalities, Distinction between Sale and contract for sale, Registration of a contract for sale and effect of non-registration, Rights and liabilities of a buyer and seller, Discharge for encumbrances on sale, Exchange, Rights and liabilities of parties to exchange The Indian Registration Act, 1908 (Section 17, 18 & 49): Documents of which registration is compulsory Documents of which registration is optional, Effect of non-registration of documents required to be registered. Definition of Mortgage - Types of mortgages, Mortgagor, Mortgagee, Mortgage money, Essentials of a valid mortgage and Formalities, Distinction between charge, mortgage, pledge, hypothecation and other security interests over property, Rights and liabilities of a mortgagor and mortgage , Doctrine of substituted security , Charge of immovable property, Marshalling

## **Unit IV - Leases (Sections 105 to 117) & Gift and Transfers of Actionable Claims (Sections 122 to 129 and 3, 130 to 137) (08 Hours)**

Definition of lease, Lessor, lessee, premium and rent, Kinds of leases, Essentials of a valid lease and Formalities, Rights and liabilities of the lessee and Lessor, Term and determination of lease, Forfeiture and relief against forfeiture, Leases for agricultural purposes, Distinction between lease under the Transfer of Property Act, 1982 and the Maharashtra Rent Control Act, 1999  
Definitions of Gift, Donor and Donee , Essentials of a valid gift, Revocation of gifts , Distinction between property and donatio mortis causa and gifts under Mohammedan law , Actionable claims :  
a) Definition, Formalities, and their importance in commercial transactions b) Requirement of notice to debtor, and effect of notice c) Rights and liabilities of transferor and transferee

### **Learning Resources**

#### **Text Books:**

1. V P Sarathi's Law of Transfer of Property - Including Easements, Trusts and Wills, Malika Taly (ed), Eastern Book Company, 2017.
2. Poonam Pradhan Saxena, Property Law, LexisNexis, 2017.
3. Avatar Singh, Textbook on the Transfer of Property Act, Universal Law Publishing, 2016.
4. Shriniwas Gupta, A Text Book on Transfer of Property Law, Thomson Reuters, 2016.
5. A P Singh and Ashish Srivastava, Property Laws, LexisNexis, 2015.
6. G P Tripathi, The Transfer of Property Act, 19th ed., Central Law Publications, 2016